

Monday 30 September

**Location:** London: Arup, 8 Fitzroy Street, London, W1T 4BJ

8:30	Delegate arrival and Registration
8:50	<b>Welcome: Phil Davies, Chair, Australian British Infrastructure Catalyst</b>
8:55	<b>Welcome from the Australian High Commission</b>
9:00	<b>UK Government Address: Resetting how Infrastructure is Delivered</b>
	<b>The New Strategy for National Infrastructure Projects</b> <ul style="list-style-type: none"><li>▪ Update on the NIC's National infrastructure Assessment and Progress Review</li><li>▪ Tackling inertia in construction productivity and cost-effective project delivery</li><li>▪ The new housing directorate</li></ul>
9:30	<b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>James Heath</b>, CEO, National Infrastructure Commission</li><li>▪ <b>Jessica Hall</b>, Deputy Secretary Infrastructure, Australian Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li></ul>
10:30	<b>Morning Tea</b>
	<b>Unpacking the Infrastructure Reset</b> <ul style="list-style-type: none"><li>▪ Set the scene for this week's ABIC programme</li><li>▪ What have we learned and where are we in our sectors evolution?</li><li>▪ Identify areas for Govt to Govt and Govt to private sector collaboration</li></ul>
11:00	<b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>Bridget Rosewell CBE</b>, Chair, M6 Toll Company; Non-Executive Director, UK Infrastructure Bank and Northumbria Water</li><li>▪ <b>Andy Green CBE</b>, Commissioner, National Infrastructure Commission</li></ul>
	<b>Growing London through Business, Infrastructure and Jobs</b> <ul style="list-style-type: none"><li>▪ Economic development in practise</li><li>▪ The plans for London</li></ul>
12:00	<b>Keynote Followed by Q&amp;A: Howard Dawber</b> , Deputy Mayor, Business and Growth
12:30	<b>Lunch</b>
	<b>The Great Train Ride Updates</b> <ul style="list-style-type: none"><li>▪ Sydney Metro</li><li>▪ HS2</li><li>▪ High Speed Rail in Australia</li></ul>
13:30	<b>Keynotes:</b> <ul style="list-style-type: none"><li>▪ <b>Mark Wild</b>, CEO, HS2</li><li>▪ <b>Tim Parker</b>, CEO, High Speed Rail Authority (Australia)</li></ul>
14:10	<b>Leading with Stronger Economic Development Narrative</b> <ul style="list-style-type: none"><li>▪ Learnings from HS2 for Sydney to Newcastle High Speed Rail</li></ul>

	<ul style="list-style-type: none"> <li>▪ How to strengthen the economic development, social value and sustainability narratives</li> </ul> <p><b>Panel Discussion:</b></p> <ul style="list-style-type: none"> <li>▪ <b>Bridget Rosewell CBE</b>, Chair, M6 Toll Company; Non-Executive Director, UK Infrastructure Bank and Northumbria Water</li> <li>▪ <b>Toby Robinson</b>, Assistant Secretary, Australian Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li> <li>▪ <b>Laura Shoaf CBE</b>, CEO, West Midlands Combined Authority</li> <li>▪ <b>David Hughes</b>, CEO, East West Rail</li> </ul>
14:50	<b>Afternoon Tea</b>
15.15	<p><b>Finding Productivity through Transport Infrastructure</b></p> <ul style="list-style-type: none"> <li>▪ Outcomes from HS2 and Euston urban developments</li> <li>▪ Learnings from mega projects re productivity stagnation and cost overruns</li> <li>▪ Setting new standards for asset management and systems integration</li> <li>▪ How can Sydney Metro/Bradfield be game changing for Australia?</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Claire Mann</b>, Chief Operating Officer, Transport for London</li> <li>▪ <b>Adam Boughton</b>, Regional Director Australia, Network Rail Consulting</li> <li>▪ <b>Ellie Evans</b>, Partner, Volterra Partners</li> </ul>
16:15	<p><b>Leveraging transport investment to lift sustainable urban outcomes</b></p> <ul style="list-style-type: none"> <li>▪ Sustainability, urban and amenity outcomes achieved from investing in the Elizabeth Line</li> <li>▪ Brisbane 2032 ambitions: a SE QLD transport revolution and unlock regional connectivity</li> <li>▪ Leveraging transport spines for long term settlement planning</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Howard Smith OBE</b>, Director, Elizabeth Line, Transport for London</li> <li>▪ <b>Rosanna Lawes</b>, Executive Director, Development, London Legacy Development Corporation</li> <li>▪ <b>Arup</b> representative</li> </ul>
17:15	<b>Close at Arup</b>
18:00 – 20:00	<b>Welcome Reception at the Australian High Commission</b>

8:15	Delegate arrival
8:30	<b>Welcome from the ABCC</b>
8:35	<p><b>The New Town Strategy</b></p> <ul style="list-style-type: none"> <li>▪ Policy imperatives and plans for four New UK Towns and 1.5 million homes with private sector support</li> <li>▪ Bradfield: Australia's newest city</li> <li>▪ Building industrial hubs and making new towns liveable</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Joanna Averley</b>, Chief Planner, UK Department of Levelling Up Housing &amp; Communities</li> <li>▪ <b>Bill Parasiris</b>, Vice-President Operations and Commercial, Western Sydney University</li> </ul>
9:30	<p><b>Through younger eyes - the Role of the City in the 22nd Century</b></p> <ul style="list-style-type: none"> <li>▪ The London offering – what works and what doesn't for young</li> <li>▪ Rating transport: on energy transition, connectivity and levelling up</li> <li>▪ Finding traction for young ideas (consultation)</li> </ul> <p><b>Panel Discussion moderated by Nicola Mathers</b>, CEO, Future of London</p> <p><b>Speakers from Transport for London Youth Panel and Future of London Emerging Talent programme</b></p>
10:00	<b>Morning Tea</b>
10:30	<p><b>Housing Crisis - Meeting the demand for Dwellings and Sustainability</b></p> <ul style="list-style-type: none"> <li>▪ How to accelerate delivery and maintain high standards</li> <li>▪ TODs in Australia <ul style="list-style-type: none"> <li>- Building on transport and utility connectivity</li> <li>- Boosting social and affordable housing</li> <li>- Building more sustainably</li> </ul> </li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Phil Helberg</b>, CEO, Infrastructure WA</li> <li>▪ <b>Tom Mackellar</b>, CEO Development, Lendlease</li> <li>▪ <b>Graeme Craig</b>, CEO, Places for London (TfL)</li> </ul> <p><b>Panel Discussion joined by Joanna Averley</b>, Chief Planner, UK Department of Levelling Up Housing &amp; Communities</p>
11:45	<p><b>Modern Methods of Construction &amp; Working</b></p> <ul style="list-style-type: none"> <li>▪ Revolution in supply chain and process</li> <li>▪ What is holding us back?</li> <li>▪ Improving emissions, diversity, digitalisation, cost and safety</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Mark Farmer</b>, Founder &amp; CEO, Cast Consultancy</li> <li>▪ <b>Paul McNerney</b>, Executive Director, Laing O'Rourke</li> </ul>

	<b>Panel Discussion joined by Ivan Harbour, Senior Director, RSHP</b>
12:45	<b>Lunch</b>
13:45	<p><b>Shifting Jobs and Skills Demand</b></p> <ul style="list-style-type: none"> <li>▪ Skills for a modern manufacturing environment</li> <li>▪ How does the workforce need to evolve?</li> <li>▪ Rating universities and VET sectors</li> <li>▪ How can industry play a greater role?</li> </ul>
14:45	<p><b>Contracting and Procurement Models</b></p> <ul style="list-style-type: none"> <li>▪ How is the application of standard forms of contracts in UK and Australia</li> <li>▪ Driving out cost and complexity; room for innovation</li> <li>▪ Effect of MMC on contract approaches</li> </ul> <p><b>Keynotes followed by a Panel Discussion</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr Janet Young</b>, Director General &amp; Secretary, Institution of Civil Engineers</li> <li>▪ <b>Simon Chatwin</b>, Commercial Director, Laing O'Rourke</li> </ul> <p><b>Panel Discussion joined by</b></p> <ul style="list-style-type: none"> <li>▪ <b>Phil Helberg</b>, CEO, Infrastructure WA</li> <li>▪ <b>Professor Campbell Middleton</b>, Professor of Construction Engineering; Director, Laing O'Rourke's Centre for Construction Engineering and Technology, Cambridge University</li> </ul>
15:45	<b>Afternoon Tea</b>
16:00	<p><b>Private Sector Investment</b></p> <ul style="list-style-type: none"> <li>▪ Investor insights on the changing landscape</li> <li>▪ What should the priorities be for governments and the infrastructure supply chain</li> <li>▪ Australian interest in UK assets</li> <li>▪ PPPs and other solutions</li> </ul> <p><b>Panel Discussion moderated by Ticky Fullerton, CEO, Australian British Chamber of Commerce</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dale Connor</b>, Chief Operating Officer and Chief Executive Officer, Construction, Lendlease</li> <li>▪ <b>Damien Webb</b>, Deputy Chief Investment Officer, Aware Super</li> <li>▪ <b>Gregg McClymont</b>, Executive Director - Public Affairs Europe, IFM Investors</li> <li>▪ <b>Angus Whiteley</b>, CEO, Stafford Capital</li> </ul>
17:00	<b>Close at A&amp;O Shearman</b>
17:15	<b>Travel to Battersea Power Station for Site Visit</b>
19:00 – 22:30	<p><b>Catalyst Dinner at Battersea Power Station (Control Room A) with Sir David Higgins, Chair, United Utilities Group &amp; Former CEO London 2012 Olympics Delivery Authority</b></p> <p><b>Sponsored by Arup</b></p>

Wednesday 2 October

**Location:** Laing O'Rourke Centre of Excellence for Modern Construction, Worksop

9:06	<b>Travel from London to Worksop</b> <i>London Kings Cross to Retford on the 9.06am London North Eastern Railway train</i> - Meet at Kings Cross station at 8:45  <i>The ABCC has organised a group rail ticket for the delegates confirmed to attend this day. A coach is then arranged to meet the group at Retford station to Worksop. The coach will then take the group to Manchester at the end of day.</i>
11:00	<b>Visit: Laing O'Rourke Centre of Excellence for Modern Construction in Worksop</b> <ul style="list-style-type: none"><li>▪ MMC in the UK and in-person introduction to the process</li><li>▪ What does it take to be a pioneer in MMC?</li></ul>
12:30	<b>The Role of the Mayor in National Infrastructure Planning and Delivery</b> <b>Keynote: Nuatali Nelmes</b> , Lord Mayor of Newcastle
13:00	<b>Lunch</b>
13:45	<b>Facility Tour</b>
14:45	<b>Research driving productivity, efficiency and resilience</b> <ul style="list-style-type: none"><li>▪ AI, data and the opportunities for the built environment</li><li>▪ The evolution in materials - light weight substitution</li><li>▪ Whole of life design</li></ul> <b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>Professor Campbell Middleton</b>, Professor of Construction Engineering; Director, Laing O'Rourke's Centre for Construction Engineering and Technology, Cambridge University</li></ul> <b>Professor Mathew Aitchison</b> , CEO, Building 4.0 CRC
15:30	<b>Decarbonising Transport</b> <ul style="list-style-type: none"><li>▪ Role of Governments, regulators and investors</li><li>▪ Pathways and timelines</li><li>▪ Enabling infrastructure and the digital customer</li><li>▪ Fast track to Public Transport Electrification</li><li>▪ Transitioning Last Mile Delivery</li></ul> <b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>Leon Daniels OBE</b>, President, UK Chartered Institute of Logistics and Transport</li><li>▪ <b>Vernon Everitt</b>, Transport Commissioner, Greater Manchester</li><li>▪ <b>Emma Bayliss-Chan</b>, Senior Manager – Environment &amp; Climate Strategy</li></ul>
16:15	<b>GMCA Youth Panel followed by Wrap up</b> <ul style="list-style-type: none"><li>▪ Levelling up on housing and connections</li><li>▪ Future transport asks</li></ul>
17:00	Travel to Manchester by coach
19:00	<b>Night off in Manchester</b>

Thursday 3 October

**Locations:** Manchester: PwC, 1 Hardman Square, Manchester M3 3EB

**Optional Site Visit:** The University of Sheffield Advanced Manufacturing Research Centre – Factory 2050

8:00	Delegate arrival at PwC
8:30	<b>Mayoral Address: Delivering for the North</b>
9:30	<b>Closing the Capital and Regional City Divide</b> <ul style="list-style-type: none"><li>▪ HS2 money repurposed for the North</li><li>▪ Northern Powerhouse Rail: Liverpool to Manchester</li><li>▪ East West Rail: Oxford to Cambridge</li></ul> <b>Keynotes followed by a Panel Discussion</b> <ul style="list-style-type: none"><li>▪ <b>Henri Murison</b>, Chief Executive, Northern Powerhouse Partnership</li><li>▪ <b>David Hughes</b>, CEO, East West Rail</li><li>▪ <b>Vernon Everitt</b>, Transport Commissioner, Greater Manchester</li></ul>
10:30	<b>Morning Tea</b>
11:00	<b>Community buy-in and Social value</b> <ul style="list-style-type: none"><li>▪ Strategies to earn social license for big build</li><li>▪ Critical need for social infrastructure</li><li>▪ Delivering on the housing mix</li></ul> <b>Panel Discussion moderated by Kathy Jones</b> , Executive Chair & Co-Founder, ECF with: <ul style="list-style-type: none"><li>▪ <b>Lisa Taylor</b>, Executive Director, Future of London / Future of Greater Manchester and Director, Coherent Cities</li><li>▪ <b>Lara Newman</b>, CEO LocatEd</li><li>▪ <b>Anthony Manning</b>, former CEO of School Infrastructure NSW</li><li>▪ <b>Alexandra Notay</b></li></ul>
12:00	<b>The UK Infrastructure Bank – progress and ambitions</b> <b>Annie Ropar</b> , Chief Financial Officer, UK Infrastructure Bank
12:20	<b>Lunch</b>
13:00	<b>Travel by coach to optional site visit to Sheffield's AMRC</b>
14:30	<b>Visit: The University of Sheffield Advanced Manufacturing Research Centre – Factory 2050</b> <ul style="list-style-type: none"><li>▪ Briefing on the history and growth of the Sheffield AMRC</li><li>▪ The value of manufacturing excellence and outcomes for the UK</li><li>▪ Learnings for Bradfield in Western Sydney</li></ul>
17:30	<b>Catalyst Close</b> <i>At the end of the site visit, a coach will take the group to Sheffield train station. The ABCC has not organised onwards travel from the station, as delegates will be travelling to different locations. We ask delegates to please organise your own onwards travel. The ABCC is happy to assist with planning your onwards travel if required.</i>